

Basic Factory Dynamics

Process-oriented: all machines of same kind laid out together

Product-oriented: factory designed around a specific part

Arrival rate (r_a): Rate that parts arrive at a machine

Bottleneck rate (r_b): Effective rate of bottleneck machine

Effective capacity (r_c): 1/t_c = Ar₀

Effective process time (t_e): time it takes to process a single part at a particular workstation (long term average w. error)

Lead Time: theoretical 'perfect/goal' cycle time

Utilization (u): ratio of arrival rate into machine to capacity

Service level: probability that parts have CT < lead time

WIP: how many parts are in the current machine cycle

CT: Cycle time of a part

CV: Coefficient of variation, st dev over range. c = σ/t

m_f: Mean Time to Failure

c_f: CV for the time to failure

c_r: CV for the time to repair

c_a: CV of interarrival time

Availability: Fraction of time the machine is up

SCV: Literally just the Squared CV

$$A = \frac{m_f}{m_f + m_r}$$

Little's law: **WIP = TH*C**

Best case performance:

$$TH_{best} = \begin{cases} w/T_0, & \text{if } w \leq W_0 \\ r_b, & \text{otherwise.} \end{cases} \quad CT_{best} = \begin{cases} T_0, & \text{if } w \leq W_0 \\ w/r_b, & \text{otherwise.} \end{cases}$$

Worst case: CT_{worst} = wT₀
TH_{worst} = 1/T₀

Practical Worst case:

$$CT_{PWC} = T_0 + \frac{w-1}{r_b} \quad TH_{PWC} = \frac{w}{W_0 + w - 1} r_b$$

Insight #1: Given two machines with the same availabilities (percentage uptimes), which would you prefer? One with long m_f's and long m_r's, or one with short m_r's and short m_f's? The short ones, because they result in smaller net c_e.

Insight #2: Given two machines with the same effective process times, would you prefer a fast machine with long setup stoppages or a slow machine with short setup stoppages? the latter, because it is more "smooth" as you can see from the formula: it results in lower c_e.

Kingman Equation:

$$CT = \underbrace{\left(\frac{c_a^2 + c_e^2}{2}\right)}_V \underbrace{\left(\frac{u}{1-u}\right)}_U (t_e) + t_e$$

V
U
T
for
for
for
Variation
Utilization
Time

Possible sources of variation: operator pace, material fluctuations, product type/quality, breakdowns, downtime

Lean Manufacturing

Rules:

1. Eliminate waste
2. Minimize inventory
3. Maximize flow
4. Pull production from customer demand
5. Meet customer requirements

6. Do it right the first time
7. Empower workers
8. Design for rapid changeover
9. Partner with suppliers
10. Create a culture of continuous improvement

JIT- Just in time: produce only what is needed, when is needed in just the amount needed, AKA Pull

Push: Keep producing whenever possible

1. Zero Defects: **To avoid delays due to defects. (Quality at the source)**
2. Zero (Excess) Lot Size: **To avoid "waiting inventory" delays. (Usually stated as a lot size of one.)**
3. Zero Setups: **To minimize setup delay and facilitate small lot sizes.**
4. Zero Breakdowns: **Avoid stop tightly coupled line**
5. Zero (Excess) Handling: **To promote flow of parts.**
6. Zero Lead Time: **To ensure rapid replenishment of parts (core of the zero inventories objective).**
7. Zero Surging (sudden changes): **Necessary in system without WIP buffers.**

Welding

Jacob number: -----> $Ja = c_p \frac{(T_{melt} - T_{initial})}{h_{fs}}$

$$\alpha = \frac{k}{\rho C_p}$$

Thermal diffusivity:

$$s = \sqrt{2\alpha Ja} \quad \frac{s_{max}}{2\alpha Ja}$$

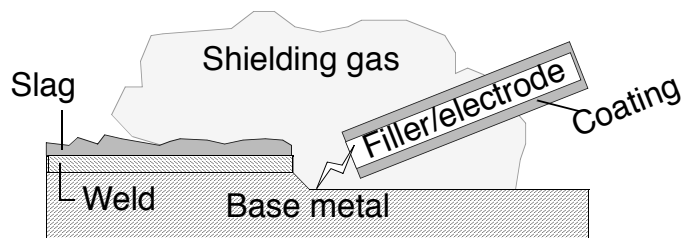
Melt front moves as:

The time at a spot, t_{max}, is given by ----->

You must feed at rate exceeding d/t_{max} (d: size of weld pool)

Energy input of welding current input = i²Rt

Energy needed ideally: E_{ideal} = ρVC_p



Also, I was wrong. The base metal is the cathode and the electrode is the anode. Positive current flows from the anode to the cathode for some reason, I dunno.

DFA

- Simplicity is best; minimize part numbers, operations; simplify assembly sequence and set-ups
- Standardize components, use suppliable common parts
- Minimize assembly directions
- Modular design
- Symmetry!
- Minimize sharp, delicate, flexible, slippery parts
- Relax tolerances on non-critical locations
- Line of sight

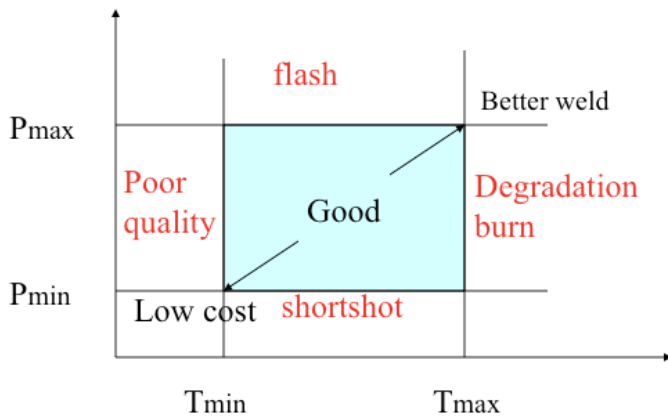
Variation

Causes of variation: random and assignable

Types of variation: physical var and temporal var

3 things that matter in Quality:

1. Size of target
2. Precision
3. Accuracy



Make the window as big as possible; this is robust design

Making injection molding robust:

- Formulation of plastic:
 - low viscosity
 - high burn temperature
 - medium melting point
- Passive locks to help hold molds together
- Better mold design

Looking things up in the z table:

$$z = \frac{x - \bar{x}}{s}$$

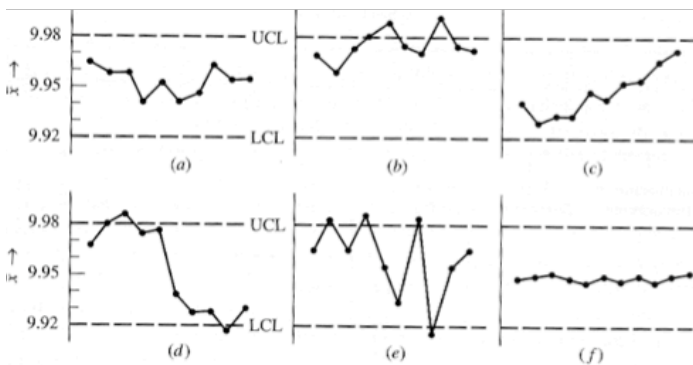


Figure 21-10 Statistical process control gives valuable clues: (a) process is in statistical control, (b) improperly set tooling, (c) rapid tool wear, (d) mixed material lot of two hardnesses, (e) process out of control, and (f) something is going very well and is worth investigating.

Computing charts

1. For each sample, calculate average

$$\bar{X}_i = \frac{\sum_{j=1}^n X_{ij}}{n} \text{ where } X_{ij} \text{ is the } j\text{-th measurement in the } i\text{-th sample.}$$

2. Calculate the range within the sample: $R_i = X_{\text{largest}} - X_{\text{smallest}}$

3. Calculate grand average:

$$\bar{\bar{X}} = \frac{\sum_{i=1}^N \bar{X}_i}{N}, \text{ where } N \text{ is the number of subgroups.}$$

4. Calculate average of sample RANGES: --->

5. Control limits for Range chart:

$$LCL = D_3 \bar{R}, \quad UCL = D_4 \bar{R}$$

$$\bar{R} = \frac{\sum_{i=1}^N R_i}{N}$$

6. Control limits for X-bar (mean) chart

$$UCL = \bar{\bar{X}} + A_2 \bar{R}$$

$$LCL = \bar{\bar{X}} - A_2 \bar{R}$$

$A_2, D_3,$ and D_4 are functions of sample size.

Capability index

$C_p = \frac{USL - LSL}{6\sigma_x}$ (should be greater than 1.33)

$$C_{pk} = \frac{USL - \mu_x}{3\sigma_x} \text{ or } \frac{\mu_x - LSL}{3\sigma_x} \text{ whichever is smaller.}$$

Coatings

Improve resistance to wear/erosion/indentation, Control friction, Reduce adhesion, Improve resistance to corrosion and oxidation, Rebuild surfaces on worn components, Modify surface texture, Decoration, New material properties

Peening: Bombard part surface with tons of tiny balls, which makes the entire surface extremely hard. Good for gears, shafts, springs, jet engine parts

Burnishing: Highly polished rollers are pushed onto the surface, which improves surface finish and res. corrosion. Good for hydraulics, seals, valves

Cladding: Metals are coated with corrosion resistant material using rolls or explosives or lasers

Plating: Roll around some parts in a barrel filled with coating materials. Used for hardened steel parts in automobile manufacturing. Also Candy.

Case hardening: part is heated in the presence of various helper materials. Improves resistance to surface indentation, fatigue, wear. Gear teeth, cams, shafts, bearings, clutch plates

Hard Facing: thick layer of wear resistant metal deposited on surface used welding. Oil well drilling tools, dies. Worn parts can be built back up

Thermal Spraying- metals, alloys, carbides, ceramics can all be applied using spray gun. Aircraft engine components, storage tanks, rocket motor nozzles

Electroplating: workpiece (cathode) can be plated with the anode material. Metal ions from anode discharged due to voltage, then deposit onto cathode.

Electroforming: do electroplating on a wax thing, then melt the wax; the plating is the product.

Painting: Cost effective and environmentally friendly

Powder Coating: Electrostatically applied, baked afterwards

Environmental Impact

-China is a monster and it's destroying the world

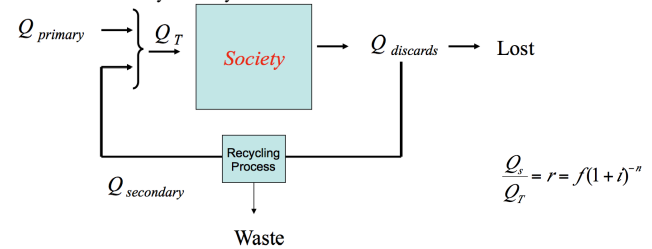
-Strategies for 2050 50% CO₂ output reduction goal

-Need 75% reduction of energy intensity

-Primary: Average to BAT

-Primary: Cutting Edge

-Secondary: Recycle More, and more more more.



$$Q_{\text{secondary}} = f Q_{\text{discards}}; \quad Q_{\text{discards}}(1+i)^n = Q_T$$